Athena SWAMAction Plan

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	 broaden expertise, to support succession planning and to ensure wider distribution of workload specify role of group to oversee the implementation of AS action plan specify role of group to further raise awareness of Athena SWAN Charter specify role of group to advise departments on AS award applications 				
1.6	Establish a Carers' Network to examine how support could be given across the care life cycle	Jan 2018	Sep 2019	Chair of SAT	Network established. Network to: feed into E&D Strategy Group; review relevant policies and make recommendations for development; establish a programme of awareness-raising.
1.7	Establish a timetable for submissions for AS and other relevant awards	Jan 2018	Dec 2018	Chair of SAT	Timetable for further institutional and departmental applications established
1.8	Submit for Departmental Silver Award in a minimum of 2 departments	Jan 2019	Nov 2021	Chair of SAT working with Heads of Institute	Applications submitted, likely in Nov 2020 and Nov 2021.

	and participant data				
2.14	Review Flexible Working Policy and amend	Sep 2018	Sep 2019	Director of HR	Revised policy approved and in operation; revised
	to reflect specific challenges of transitioning				policy communicated effectively to staff.
	from part-time back to full-time work				
2.15	Develop guidance for those transitioning	Sep 2019	Sep 2020	E&D Lead (HR)	Guidance developed; guidance communicated
	back to full-time work drawing on best				effectively to staff.
	practice (e.g. guidance from Daphne Jackson				
	Trust)				

4. Communication & Consultation

Number	Action	Start	End	Person	Success Criteria
		Date	Date	Responsible	
4.1	Run regular staff surveys relating to key policies and processes – in preparing this application it was clear there are a number of areas we need to know more about; we have identified some specific surveys below but have not yet established a full timetable	Dec 2017	Dec 2021	Director of HR	Develop a timetable for staff surveys (with area of focus and target dates) by Sep 2018; report on survey outcomes to relevant committees (e.g. HR Committee) and to E&D Strategy Group with clear recommendations arising from the survey.
4.2	Run campaign to further raise awareness of Athena SWAN Charter through: • Renewed poster campaign				

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5. Data

Number	Action	Start	End	
		Date	Date	

5.7	Collate data on staff engaged in outreach	Sep 2018	Sep 2019	Director of	Process for collecting data in place; data collected for
	centrally by grade and gender			Access &	2018/19.
				Inclusion	
5.8	Collect data systematically on presenters at	Dec 2017	Sep 2018	Director of	Data collected and reported on according to an
	conferences, workshops, lectures and other			Communications	agreed timetable.
	public events by gender			and	
				Participation	
5.9	Record KIT Days centrally	Jan 2018	Sep 2018	1	

6. Training & Development

Number